

Environment and Prosperity Scrutiny Committee

Agenda

Date: Tuesday, 25th January, 2011
Time: 10.00 am
Venue: Committee Suite 1,2 & 3, Westfields, Middlewich Road,
Sandbach CW11 1HZ

The agenda is divided into 2 parts. Part 1 is taken in the presence of the public and press. Part 2 items will be considered in the absence of the public and press for the reasons indicated on the agenda and at the foot of each report.

PART 1 – MATTERS TO BE CONSIDERED WITH THE PUBLIC AND PRESS PRESENT

1. **Apologies for Absence**

2. **Declarations of Interest/Whipping Declarations**

To provide an opportunity for Members and Officers to declare any personal and/or prejudicial interests in any item on the agenda

3. **Public Speaking Time/ Open Session**

A total period of 15 minutes is allocated for members of the public to make a statement(s) on any matter that falls within the remit of the Committee.

Individual members of the public may speak for up to 5 minutes, but the Chairman will decide how the period of time allocated for public speaking will be apportioned, where there are a number of speakers

4. **Minutes of Previous Meeting** (Pages 1 - 4)

To approve the minutes of the meeting held on 21 December 2010

For any apologies or requests for further information, or to give notice of a question to be asked by a member of the public

Contact: Mark Grimshaw
Tel: 01270 685680
E-Mail: mark.grimshaw@cheshireeast.gov.uk

5. **Update of the Development Management Transformation Project and Member Group**

To receive a presentation on the work of the Development Management Transformation Project and Member Group.

6. **Economic Recovery Task Group**

To receive a presentation on the work of the Economic Recovery Task Group

7. **Draft Business Engagement Framework**

To receive a presentation on the draft Business Engagement Framework for Cheshire East

8. **Tatton Park Vision** (Pages 5 - 10)

To consider a report of the Head of Regeneration

9. **Forward Plan - extracts** (Pages 11 - 16)

To give consideration to the extracts of the forward plan which fall within the remit of the Committee.

10. **Work Programme Update** (Pages 17 - 24)

To give consideration to the work programme.

11. **Exclusion of the Press and Public**

The reports relating to the remaining items on the agenda have been withheld from public circulation and deposit pursuant to Section 100(B)(2) of the Local Government Act 1972 on the grounds that the matters may be determined with the press and public excluded.

The Committee may decide that the press and public be excluded from the meeting during consideration of the following items pursuant to Section 100(A)4 of the Local Government Act 1972 on the grounds that they involve the likely disclosure of exempt information as defined in Paragraph 3 of Part 1 of Schedule 12A to the Local Government Act 1972 and public interest would not be served in publishing this information.

12. **Tatton Park Vision** (Pages 25 - 36)

To consider a report of the Head of Regeneration

CHESHIRE EAST COUNCIL

Minutes of a meeting of the **Environment and Prosperity Scrutiny Committee**

held on Tuesday, 21st December, 2010 at Committee Suite 1,2 & 3,
Westfields, Middlewich Road, Sandbach CW11 1HZ

PRESENT

Councillor G M Walton (Chairman)
Councillor A Martin (Vice-Chairman)

Councillors W S Davies, H Davenport, R Fletcher, L Gilbert, M Hollins,
M Parsons, M J Simon and C G Thorley

In attendance:

Councillor L Smetham

Officers:

P Cunio and S Penny

Apologies

Councillors M J Weatherill

53 DECLARATIONS OF INTEREST/WHIPPING DECLARATIONS

None

54 PUBLIC SPEAKING TIME/ OPEN SESSION

None

55 MINUTES OF PREVIOUS MEETING

RESOLVED

That the minutes of the meeting be approved as a correct record and signed by the Chairman

56 CHESHIRE EAST LOCAL DEVELOPMENT FRAMEWORK ANNUAL MONITORING REPORT 2009/10

Consideration was given to a report and presentation on the Cheshire East Local Development Framework Annual Monitoring Report for 2009/10. The presentation detailed:

- An overview of the Annual Monitoring Report
- Why the authority monitors

- What the authority monitors
- The format of the Annual Monitoring Report
- The Local Development Scheme
- The key themes – communities, economy, town centres, tourism and culture, minerals and waste, environment and climate change.

The following comments were made:

- With regard to the economy, it was agreed that the unemployment figures should be broken down into wards.
- With regard to waste, it was agreed that the possibility of providing compost bins for a small charge should be investigated.
- Members raised questions relating to the target for waste reduction and whether or not it had been achieved, it was agreed that they would be investigated and reported back to the Committee.
- With regard to town centres, it was agreed that business rates had previously been too high and questioned whether or not these had been reduced.
- It was noted that business rates may be handed back to the authority, and that if this was the case, they should be given careful consideration by Members.
- With regard to the environment, it was agreed that the Green Gap Policy should be highlighted within the Annual Monitoring Report and this was an important issue for the Crewe and Nantwich area.
- It was agreed that those Members wishing to receive a hard copy of the Annual Monitoring report would receive one in due course.

RESOLVED

1. That the report be noted
2. That the comments highlighted above be submitted to the Strategic Planning Board for consideration.

57 WORK PROGRAMME

Consideration was given to the work programme. It was highlighted that a report on several highways policies would be considered at the meeting scheduled to be held on 8 February 2011.

A request had been received from the Corporate Scrutiny Committee for a Member to sit on its Task and Finish Group review of Business Generation Centres, which would be completed by 31 March 2011. It was agreed that Councillor H Davenport would sit on this Group.

RESOLVED

1. That the work programme be approved.
2. That highways policies be added to the work programme for the meeting scheduled to be held on 8 February 2011
3. That Councillor H Davenport sit on the Business Generation Centre Task and Finish Group.

58 **FORWARD PLAN**

Consideration was given to the extracts of the forward plan which fell within the remit of the Committee.

RESOLVED

That the extracts be noted

The meeting commenced at 10.30 am and concluded at 11.25 am

Councillor G M Walton (Chairman)

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CHESHIRE EAST COUNCIL

REPORT TO: CABINET

Date of Meeting: 17 January 2011
Report of: Strategic Director - Places
Subject/Title: Tatton Park Vision
Portfolio Holder: Cllr Jamie Macrae

1.0 Report Summary

- 1.1 This report presents the new vision for Tatton Park which aims to substantially develop the visitor experience, generate new sources of income and in doing so, eliminate the need for a public subsidy.
- 1.2 By 2016/17, it is proposed that Tatton Park will attract over 1 million paying visitors; this increase will directly increase park entry revenues as well as secondary spend throughout existing and new visitor facilities. This improved economic performance will have been achieved by a programme of targeted investment, cost efficiencies and development in existing visitor product.
- 1.3 The proposal set out in this report aims to deliver real growth in a competitive market through developing the potential of its attractions and events. This would deliver sufficient additional net income to help eliminate the need for a public subsidy over the next 5-6 years and provide a sustainable platform from which to secure its current and future leasehold obligations.
- 1.4 The vision and associated 'invest to save' programme was fully endorsed by the Tatton Park Board on 15 October 2010 and it recommends this as a way forward for the Council's management of Tatton Park.

2.0 Decision Requested

- 2.1 Cheshire East Council endorse the Tatton Park Vision, supported by a capital "invest to save" programme to realise the full potential of the asset.
- 2.2 The Council's Capital Programme be updated in due course to include investment in development proposals as part of the Tatton Vision programme, supported by firm business cases.

3.0 Wards Affected

- 3.1 All

4.0 Local Ward Members

- 4.1 Cllr Jamie Macrae, Cllr Andrew Knowles, Cllr George Walton (Bucklow)
- 4.2 Cllr Steve Wilkinson, Cllr Olivia Hunter, Cllr Tony Ranfield (Knutsford)

5.0 Policy Implications including

- 5.1 Climate change – None
- 5.2 Health - The provision of access to countryside, cultural assets and creative/adventurous play contributes towards better health and encourages family activity
- 5.3 Economy - Tatton Park is already a successful heritage attraction, with nearly 800,000 visitors and a net annual output to the local economy of £8.8m (£3.3m Gross Value Added¹). The positive impact of Heritage attractions and the Visitor Economy on the prosperity of Cheshire East is recognised in the Council's Sustainable Communities Strategy and the development of Tatton Park is identified as a key priority in the Council's draft Visitor Economy Strategy.

6.0 Financial Implications 2009/10 and beyond (Authorised by the Borough Treasurer)

- 6.1 This report is seeking guidance on the principle of investing in a number of projects identified as part of the 'Tatton vision'. It is therefore important to place that in the context of the potential returns that could be made. A Financial Plan has been developed that identifies the ability of the Vision projects to cover the cost of potential financial options that the Council may wish to consider and return a profit.

7.0 Legal Implications (Authorised by the Borough Solicitor)

- 7.1 The Council does have a power to invest but must exercise it reasonably and has both a fiduciary duty and requirement to seek value for money.
- 7.2 There are three clauses in the National Trust lease that are relevant to projects proposed as part of the vision: Clauses xv/xviii of the lease require Cheshire East to have formal written permission from the NT for any new buildings or erections on the demised premises, and not to do anything which would contravene Planning legislation ; Clause xxvi is the key clause which prevents assignment, under letting, or parting with possession (including sharing occupation or possession) of any part of the property. Any concession on this clause would require the Trust's consent in writing.
- 7.3 Negotiations for the vesting of Tatton in the Council as sole legal long-leasehold owner are at an advanced stage.

¹ SQW 2006

8.0 Risk Management

- 8.1 A full risk management study would be undertaken in relation to the financing options for the elements of the Vision if the approach is adopted. If an 'invest to save' approach is not adopted, the opportunity for Tatton to reduce its subsidy from the Council would be lost on this occasion and alternative projects would need to continue to be sought.
- 8.2 It is understood that a 'do nothing' option will not only fail to realise the potential of the visitor asset at Tatton but may lead to declining income as competitors invest. The vision offers an opportunity to reduce the longer term liability through generating additional and new sources of income through an investment programme.
- 8.3 To maintain success over time, attractions require reinvestment and repositioning. Competitors in the region continue to prepare significant development proposals to deliver new visitor attractions. Failure to invest in the five priority areas may lead to stagnation or reduction in the market and increase the risk of reduced income streams.
- 8.4 The approval of the National Trust to elements of the vision is a key determinant owing to the terms of the lease, while they understand that success of the proposals would help to sustain the conservation of the estate.

9.0 Background and Options

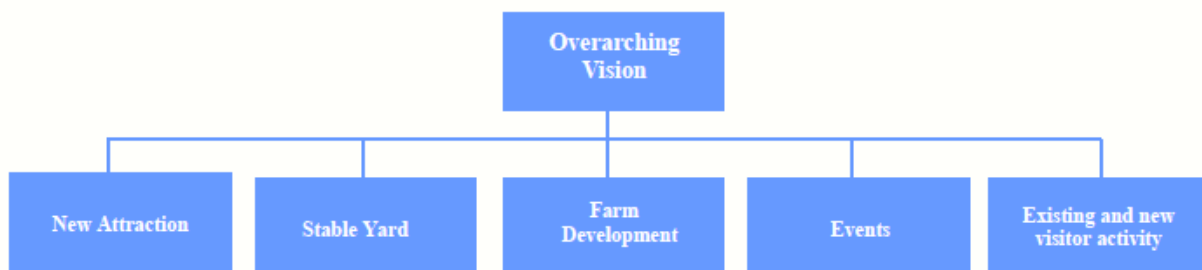
9.1 Introduction

- 9.1.1 It is recognised that Tatton Park has even greater potential as a top attraction to benefit the wider economy, the community and to generate a sustainable way of meeting Cheshire East Council's leasehold obligations and in pursuit of the Council's wider objectives. In meeting this potential, this also provides an opportunity to dramatically reduce or even eliminate the £900k annual public subsidy currently supporting Tatton Park.
- 9.1.2 Efficiencies continue to be sought in Tatton's existing operation and are included in the financial and investment plan being developed for Tatton over the period to 2016. However, because of the nature of the historic estate, the lease obligations and the high dependence on income generation, this cannot address the significant reduction in funding sought on its own, nor enable Tatton to remain competitive. For this to happen therefore, investment is required to develop Tatton's visitor facilities to increase visitor numbers and spend in order to develop a secure financial footing to realise these benefits.
- 9.1.3 The vision outlined in this report could ensure that by the end of the 2016/17 Tatton Park will attract over 1 million paying visitors providing an even more exciting destination with a high quality offer that appeals not only to the heritage market, but delivers real growth in the family market through its attractions and events, in the business and functions market through its facilities and in cultural tourism.

9.1.4 Through this it will deliver sufficient additional net income to help eliminate the need for a public subsidy and provide a sustainable platform from which to secure its current and future leasehold obligations. This improved economic performance will have been achieved by a programme of targeted investment, cost efficiencies and development in existing visitor product.

9.2 Future Vision

9.2.1 From focused discussions with partner organisations, 'visioning' work was started in 2009/10 to help us look forward and describe the type of business that Tatton Park might be engaged in at the end of the plan period or beyond. Following a presentation to the Tatton Park Board in August 2010, Blue Sail Consulting was asked to describe a vision for Tatton that would help to realise the potential of Tatton. Our report based on proposals in the, 'Tatton Park Vision for visitor activities', was endorsed by the Tatton Park Board on 15 October 2010 and focused on five key development areas:



9.2.2 It describes the components that by the end of the 2016/17 financial year would provide an even more exciting destination with a high quality offer, would deliver sufficient additional net income to help eliminate the need for a public subsidy and provide a sustainable platform from which to secure its current and future leasehold obligations. By 2016/17 it states that:

'Tatton Park will attract over 1 million paying visitors; this increase will directly increase park entry revenues as well as secondary spend throughout existing and new visitor facilities. This improved economic performance will have been achieved by a programme of targeted investment, cost efficiencies and development in existing visitor product.'

9.2.3 The report to the Tatton Park Board provided a high level analysis of the potential benefits of each activity area, established the investment required and identified priority areas and actions for the Council to consider. Based on some of the modelling developed in the report, a financial plan has been developed that identifies how, with investment, Tatton could reduce or eliminate the public subsidy over the plan period.

9.2.4 Alongside developing the vision and the related capital investment, it should be recognised that there will be a continuing need to meet existing business commitments and maintain existing levels of income. In addition, there will be a need

to invest in the organisation's culture, skills and capacity to deliver this transformational project, without which capital investment alone cannot succeed.

9.3 Priority areas

The 'Tatton Park Vision for visitor activities' is underpinned by a report by Blue Sail Consulting (October 2010). The vision identifies five priority areas for action and investment that could realise the site's potential:

- **New attraction:** There is a major investment opportunity for the development of a new attraction for visitors at Tatton Park with high impact on the business. This needs to be in line with the Tatton brand, meet National Trust requirements, be suitable for the site, provide a 'bespoke' offer and address market potential.
- **Stable Yard retail and catering:** Another major investment opportunity to see the stable yard extend and transform to destination level, develop new trading models and attract private investment
- **Farm:** moderate investment required in farm attraction, taking full advantage of a developing family market and priority to realise development opportunities for the 'top yard'
- **Events:** moderate investment with big impact to develop quality and flexibility of functions facilities. Attract new events, develop existing and continue to expand Tatton's reputation as a major venue.
- **Current activities:** Build on and improve experiences, investigate potential new activities, seek efficiencies. Extend 'freedoms & flexibilities' and explore new ways of working.

9.4 Conclusion

- 9.4.1 The report recognises that Tatton Park has even greater potential as a top attraction to benefit the wider economy, the community and to generate a sustainable way of meeting Cheshire East Council's leasehold obligations and in pursuit of the Council's wider objectives. For the vision to be realised, upfront investment is required to develop Tatton's visitor facilities to increase visitor numbers and spend in order to develop a secure financial footing to realise the benefits outlined.
- 9.4.2 The proposals presented in this report offer Tatton Park the opportunity of realising its full economic potential, eliminate its need for public subsidy and continue to deliver its environmental, educational, social and lease obligations. The combined impact of this investment would lift the position of Tatton Park in the region to a more complete destination level attraction and maintain a competitive position in the visitor economy.
- 9.4.3 The agreement of a five year 'invest to save' plan based on key actions outlined above would achieve the vision set out in the report, while identifying the potential for further development opportunities and private sector investment.

10.0 **Overview of Year One and Term One Issues**

10.1 N/A

11.0 Access to Information

The background papers relating to this report can be inspected by contacting the report writer

Name: Brendan Flanagan

Designation: Tatton Park and Visitor Economy Manager

Tel No: 01625374415

Email: Brendan.flanagan@cheshireeast.gov.uk

Forward Plan 1 February 2011 to 31 May 2011

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	Relevant Scrutiny Committee	How to make representation to the decision made
CE10/11-57 Local Transport Plan Strategy	To approve the local transport plan strategy following public consultation.	Cabinet	17 Jan 2011	With Parish Councils, transport and environmental groups, neighbouring authorities, bus and train operators, Local Area /Partnership meetings.	Environment and Prosperity 8 February 2011	John Nicholson, Strategic Director Places
CE10/11-60 Visitor Economy Strategy for Cheshire East	To endorse the strategy for adoption by the Council as a framework to deliver services and agree policy relating to the visitor economy.	Cabinet	17 Jan 2011	Public consultation via the website and with key representative tourism organisations.	Environment and Prosperity 26 October 2010	John Nicholson, Strategic Director Places

CE10/11-73 Cheshire East Rights of Way Improvement Plan 2011- 2026	To approve the Rights of Way Strategy Document 2011-2026, amended following public consultation on the draft plan, setting out the Council's policies and initiatives in relation to the public rights of network and wider countryside access.	Cabinet Member for Health and Wellbeing	17 Jan 2011	Public consultation (Oct-Nov 2010) by correspondence with users groups, individuals, local area partnerships, town and parish councils, press releases, public notices, document on deposit at libraries and customer service centres, web based consultation.	Environment and Prosperity	Guy Kilminster, Head of Health and Wellbeing Services
CE10/11-76 Interim Policy on the Release of Housing Land	To approve the interim policy on the release of housing land.	Cabinet	14 Feb 2011	Widespread consultation has already been carried out and details will be appended to the Cabinet report.	Environment and Prosperity Scrutiny 8 February 2011	John Nicholson, Strategic Director Places
CE10/11-77 Interim Planning Statement on Affordable Housing	Approval of Interim Planning Statement on Affordable Housing.	Cabinet	14 Feb 2011	Widespread consultation has already been carried out and details will be appended to the Cabinet report.	Environment and Prosperity Scrutiny 8 February 2011	John Nicholson, Strategic Director Places

CE10/11-66 Draft Local Transport Plan Implementation Plan	To approve the draft Local Transport Implementation Plan following public consultation.	Cabinet	14 Mar 2011	Public consultation to include transport and environmental groups, neighbouring authorities, Parish Councils, bus and train operators, Local Area Partnerships.	Environment and Prosperity 8 February 2011	John Nicholson, Strategic Director Places
CE10/11-67 The Cheshire East Economic Development Strategy	To approve the Economic Development Strategy.	Cabinet	14 Mar 2011	Meetings with key stakeholders, Parish Councils, Local Area Partnerships, Chambers of Commerce and businesses; website consultation.	Environment and Prosperity 8 February 2011	John Nicholson, Strategic Director Places
CE10/11-78 Wilson Bowden Development Agreement	To approve the final terms and conditions contained in the revised Development Agreement relating to Macclesfield Town Centre.	Cabinet	6 Jun 2011		Environment and Prosperity	John Nicholson, Strategic Director Places

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CHESHIRE EAST COUNCIL

REPORT TO: ENVIRONMENT AND PROSPERITY SCRUTINY COMMITTEE

Date of Meeting:	25 January 2011
Report of:	Borough Solicitor
Subject/Title:	Work Programme update

1.0 Report Summary

- 1.1 To review items in the 2011 Work Programme and to determine whether or not any additional items need to be included.

2.0 Recommendations

- 2.1 That the Committee note the work programme.

3.0 Reasons for Recommendations

- 3.1 It is good practice to agree and review the Work Programme to enable effective management of the Committee's business.

4.0 Wards Affected

- 4.1 All

5.0 Local Ward Members

- 5.1 Not applicable.

6.0 Policy Implications including

- 6.1 Not known at this stage.

7.0 Financial Implications 2010/11 and beyond

- 7.1 Not known at this stage.

8.0 Legal Implications

- 8.1 None.

9.0 Risk Management

- 9.1 There are no identifiable risks.

10.0 Background and Options

- 10.1 Since the last meeting of the Committee, The Chairman has met with the Portfolio Holders to discuss the work programme and future issues for the Committee.
- 10.2 The monitoring Officer has issued advice to Overview and Scrutiny Committees on the Membership of Task and Finish Groups for those occasions when Members do not wish to set up a task and finish Group on a proportional basis as follows:
- 10.3 The constitution currently requires that Task and Finish are organised on a proportional basis, but this has proved difficult with such small numbers (they usually consist of 5 or 6 members).
- 10.4 If the constitutional requirement for proportionality were removed, there is still a statutory requirement. By virtue of the Local Government and Housing Act 1989, Schedule 1, advisory committees are subject to the proportionality rules contained in the act. Unlike the constitutional requirement, however, the Act permits proportionality to be dispensed with, provided that the scrutiny committee so decides on a 'nem con' vote. Removing the requirement in the constitution would therefore provide greater flexibility.
- 10.5 In effect this means that if members are mindful to set up a Task and Finish group on a non proportionate basis, this can only be done by a 'nem con' vote ie a vote without objection, otherwise the Task and Finish Group must be set up on a proportional basis
- 10.6 In reviewing the work programme, Members must pay close attention to the Corporate Plan and Sustainable Communities Strategy.
- 10.7 Members must also have regard to the general criteria which should be applied to all potential items when considering whether any Scrutiny activity is appropriate. Matters should be assessed against the following criteria:
 - Does the issue fall within a corporate priority
 - Is the issue of key interest to the public
 - Does the matter relate to a poor or declining performing service for which there is no obvious explanation
 - Is there a pattern of budgetary overspends
 - Is it a matter raised by external audit management letters and or audit reports?
 - Is there a high level of dissatisfaction with the service

If during the assessment process any of the following emerge, then the topic should be rejected:

- The topic is already being addressed elsewhere
- The matter is subjudice
- Scrutiny cannot add value or is unlikely to be able to conclude an investigation within the specified timescale

11 *Access to Information*

The background papers relating to this report can be inspected by contacting the report writer:

Name: Mark Grimshaw
Designation: Scrutiny Officer
Tel No: 01270 685680
Email: mark.grimshaw@cheshireeast.gov.uk

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Environment and Prosperity Scrutiny Committee Work Programme – 13 January 2011

Issue	Description/Comments	Suggested by	Portfolio Holder	Corporate Priority	Current Position	Date
Development Management Transformation Project and Member Group	To receive a presentation on the review of the computer systems, processes and culture. The basic platform is now in place, however the data still needs to be transferred, which should be completed by March.	Chairmen's Group	Macrae/Brown	Being an excellent Council and working with others	On target	25 January 2011
Economic Recovery Task Group - Presentation	To receive an update of the Economic Recovery Task Group	Portfolio Holder	Macrae/Brown	The growth and development of a sustainable Cheshire East	On target	25 January 2011
Tatton Vision and Business Plan	To receive an update on Tatton Vision	Portfolio Holder	Macrae	The growth and development of a sustainable Cheshire East	On target	25 January 2011
Business Engagement Framework	To receive a presentation on the draft Business Engagement Framework for Cheshire East..	Portfolio Holder	Macrae	The growth and development of a sustainable Cheshire East	On target	25 January 2011
Local Transport Plan - Implementation Plan	To give consideration to the Local Transport Plan prior to it being submitted to Cabinet for approval	Committee	Macrae	The growth and development of a sustainable Cheshire East	On target	8 February 2011
Street Lighting Pilot	To receive an update on a project to have reduced/no lighting in residential areas, plus reduced lighting output when the traffic flows allow on major roads.	Portfolio Holder	Menlove	The growth and development of a sustainable Cheshire East	On target	8 February 2011
Interim Affordable	To consider the interim	Committee	Macrae	To grow and	On target	8 February

Environment and Prosperity Scrutiny Committee Work Programme – 13 January 2011

Housing and Numbers	statement prior to it being considered by the Strategic Planning Board			develop a sustainable Cheshire east		2011
Interim Policy for the release of future housing land	To consider the interim statement prior to it being considered by the Strategic Planning Board	Committee	Macrae	To grow and develop a sustainable Cheshire east	On target	8 February 2011
Highway Policies	To give consideration to a number of policies prior to them being submitted to the Portfolio Holder for approval	Committee	Menlove	To grow and develop a sustainable Cheshire east	On target	8 February 2011
Update on Highway Procurement Contract.	To give consideration to an update from the Procurement Project Group – to receive an update paper on 08.02.11.	Chairman	Menlove	To grow and develop a sustainable Cheshire east	On target	8 February 2011
Waste Collection and Route Optimisation and Transfer Points	To give consideration to the proposed new arrangements.	Committee	Menlove	To grow and develop a sustainable Cheshire east	On target	8 February 2011 (or possibly 3 March)
Economic Development Strategy	Members gave consideration to the draft strategy on 8 June 2010 and requested to receive the final draft prior to it being submitted to Cabinet for approval	Committee	Macrae	The growth and development of a sustainable Cheshire East	On target	22 March 2011 (or possibly 3 March)
Public Transport Strategy	To follow from the update on the LTP – to include an update on the criteria for bus subsidies.	Caroline Simpson	Macrae	The growth and development of a sustainable Cheshire East	On target	22 March 2011
Cheshire East Housing Strategy		Adrian Fisher	Macrae	The growth and development of a	On target	22 March 2011

Environment and Prosperity Scrutiny Committee Work Programme – 13 January 2011

				sustainable Cheshire East		
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Possible Items to Monitor or consider at future Meetings

Carbon Reduction Commitment – to review agreement with the Carbon Trust – June 2011 - Cllr Menlove
Crewe Crematorium – Cllr Menlove
Budget
Performance Management – Cllr Brown
Street Naming and Numbering – Cllr Menlove
Update on All change for Crewe – Cllr Macrae - May
Update on Macclesfield Economic Master Plan – Cllr Macrae - May
Congleton Town Centre – Cllr Macrae
Sustainable Towns – Cllr Menlove

Items removed

Highway Assessment Management Plan and Network Management – Cllr Macrae/Menlove – Included within the procurement contract item.

Dates of Future Environment and Prosperity Scrutiny Committee Meetings

25 Jan 2011, 8 Feb 2011, 22 March 2011, 26 April 2011.

Dates of Future Cabinet Meetings

17 Jan 2011, 14 Feb 2011, 14 March 2011, 11 April 2011.

Dates of Future Council Meetings

24 February 2011, 21 April 2011, 18 May 2011

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By virtue of paragraph(s) 3 of Part 1 of Schedule 12A
of the Local Government Act 1972.

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